

**NAVAL WAR COLLEGE
NEWPORT, RHODE ISLAND
02840**

MILTON E. MILES CHAIR OF INTERNATIONAL RELATIONS

23 February 1977

PERSONAL

Dear Stan:

Like you, I'm sure, I feel that inner excitement at the prospect of tackling new and worthy problems. Boredom is a terrible curse.

You asked what I might do during the transition, and while that decision is ultimately yours, let me advance an idea. You will have talent in mind for certain specific jobs. Have you, however, thought of anyone as a general troubleshooter? I believe I could do you service in this transition role better than anyone else. I am objective about the agency but loyal to you. I know bureaucracy inside and out. I have many, many contacts useful in digging out information, and I've been in and around intelligence work for 25 years. I'm used to travel on short notice and I've served all over the world. As you reach out for management and policy control, and, especially as you search out the institutional memory for your own protection, and to develop as well the credibility the Agency and the intelligence community so desperately needs, you'll need someone familiar with the history and organizational record of the past so as to clarify, enlighten and recommend. Was it Santayana who mused that those who cannot remember the past are condemned to repeat it. This, indeed, was your message to the War College, and it is certainly true of the intelligence community as it rebuilds itself under your direction. I think I have the requisite sensitivity as well as toughness to do this or similar work as you take hold.

As we discussed, I am available Tuesdays, Wednesdays, Fridays and Saturdays from now until April 1. Then my free trimester begins and I'm ready for civilian TDY or 90 days Navy TEMAC orders. I'd prefer the latter since it would allow me to fly up and back to the Cape when time permitted.

In the meantime, if there's something you want me to begin work on, just shout.

Ever,

A handwritten signature in dark ink, appearing to be 'R. F. Delaney', written over a horizontal line.

R. F. DELANEY

Admiral Stansfield Turner, USN
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